

Safer Communities Executive Board's Significant Risks (March 2010)

This document sets out the Safer Communities Executive Board's key risks.

Vision and Key Service Objectives:

Service Vision
Reduce crime and ASB in Haringey and increase confidence in the criminal justice system.
Key Service Objectives
<ol style="list-style-type: none">1. Agree and monitor the allocation and use of all relevant budgets, encouraging the use of pooled budgets, staff and services where appropriate.2. Oversee the production of annual crime audits and endorse action plans and key strategies ensuring clear links between need and activity.3. Agree a performance and project management framework with regular monitoring and evaluation of outcomes against measurable outputs and baselines.4. Respond to and ensure compliance with Government legislation, new policies and initiatives.5. Agree the strategic framework for any Best Value or Comprehensive Performance assessment process.6. Oversee, monitor and develop the work of all subgroups, undertaking reviews of the structure as required.7. Agree and update a Risk Register annually.

Key to the Risk Register:

Ref: Details the reference number for the risk.

Risk Identified: Details the risk identified by management.

Inherent Risk: Is assessed by Impact (I) and Likelihood (L). The Inherent risk is the impact of the risk occurring, and how likely it is to occur, without any mitigating actions in place to address the risk. The Impact and Likelihood of the risks are scored from 1 to 9 according to the schedule in appendix one of this report. The rankings can be tied into the overall Council risk framework.

Controls: The actions and processes which are currently in place to manage the risk identified.

Residual Risk: Is assessed on the same rankings as Inherent Risk. The Residual Risk is the impact and likelihood of the risk occurring with the current controls in place.

Further Action: Where there is outstanding residual risk, further actions have been identified by management to reduce the exposure to the risk. A separate action plan, including a timetable for implementation of further actions, will be produced.

Ref	Risk Identified	Controls	Residual Risk		Further Action
			Impact	L.hood	
SCEB1	Inability to appropriately fund services, projects, and work due to significant reductions in funding of individual partners and of the whole Partnership. This would cause inability to achieve targets and hence is also a reputation risk.	<ol style="list-style-type: none"> 1. Internal efficiency savings reviews. 2. Project evaluation and monitoring process in place. 3. Commissioning of projects according to analysis of data and need. 	8	9	<ol style="list-style-type: none"> 1. Internal efficiency saving reviews. 2. Sharing of resources across Partnership. 3. Tightening of commissioning process to focus on priority work
SCEB2	Sudden increase in gang violence or other violent crime.	<ol style="list-style-type: none"> 1. Regular data analysis feeding into action plans of partnership boards and Police weekly tasking group. 2. Regular intelligence sharing between YOS/Youth and Police. 	6	5	<ol style="list-style-type: none"> 4. To further improve Area Based Working. 5. To improve intelligence sharing between schools/ PSC and Police. 6. To place a Police Officer in Haringey & Enfield College of NE London.
SCEB3	Sudden increase in acquisitive crime.	<ol style="list-style-type: none"> 1. Regular data analysis feeding into action plans of partnership boards and Police weekly tasking group. 2. Regular intelligence sharing between YOS/Youth and Police. 3. Planned increase in employment in Haringey particularly for under 25's. 4. Effective Reducing Re-offending Management/DIP/PPO schemes 	5	4	<ol style="list-style-type: none"> 7. Ensure those at risk of/already involved in offending are included in new employment opportunities. 8. To improve intelligence sharing between schools and Police in CONEL..

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			Impact	L.hood	
SCEB4	Sudden increase in anti social behaviour.	<ol style="list-style-type: none"> 1. Effective relationship between SNT's and ASB and ASBAT and RSL's. 2. Effective use of Youth Service Outreach Team. 	5	3	<ol style="list-style-type: none"> 9. To consider co-locating ASBO Team and ASBAT. 10. Improve intelligence/data sharing re gender-based violence and ASB issues between Council Departments and Police. 11. Progress of Action Plans.
SCEB5	A critical incident involving a death or serious injury to a vulnerable child or adult.	<ol style="list-style-type: none"> 1. SAR Action Plan. 2. Safeguarding Adults Action Plan. 3. Gender-Based Violence Strategy and Action Plan 	8	3	<ol style="list-style-type: none"> 12. Progress of Action Plans.
SCEB6	Failure to recruit and retain experienced/effective staff.	<ol style="list-style-type: none"> 1. Police recruitment system designates Haringey as a priority borough. 2. Council advertise staff benefits package. 3. Staff training and development opportunities. 	4	6	<ol style="list-style-type: none"> 13. Recognition of excellent work of individual staff. 14. Performance management of ineffective staff.
SCEB7	PREVENT agenda adversely affected reputationally, either nationally or locally with impacts on community confidence.	<ol style="list-style-type: none"> 1. PREVENT board in place and monitoring issues. 2. Ongoing community engagement, and strong partnership links. 3. Resources available to work with identified individuals. 	6	5	<ol style="list-style-type: none"> 15. Monitor national policy developments, and adjust local strategy as needed.

Appendix 1.

Impact and Likelihood Scales - to be used as a guide in assessing risk ratings

Descriptor	Impact Guide	Likelihood Guide
1	No impact	<1% likely to occur in next 12 months
2	Financial loss up to £5,000 or no impact outside single objective or no adverse publicity	1%-5% likely to occur in next 12 months
3	Financial loss up to £10,000 or no impact outside single objective or no adverse publicity	5%-10% likely to occur in next 12 months
4	Financial loss up to £50,000 or minor regulatory consequence or some impact on other objectives	10%-20% likely to occur in next 12 months
5	Financial loss up to £100,000 or impact on other objectives or local adverse publicity or strong regulatory criticism	20%-30% likely to occur in next 12 months
6	Financial loss up to £300,000 or impact on many other processes or local adverse publicity or regulatory sanctions (such as intervention, public interest reports)	30%-40% likely to occur in next 12 months
7	Financial loss up to £500,000 or impact on strategic level objectives or national adverse publicity or strong regulatory sanctions	40%-60% likely to occur in next 12 months
8	Financial loss up to £1 million or impact at strategic level or national adverse publicity or Central Government take over administration	60%-80% likely to occur in next 12 months
9	Financial loss above £1 million or major impact at strategic level or closure/transfer of business	>80% likely to occur in next 12 months